VICE CHANCELLOR'S REPORT

A copy of the Vice Chancellor's Report to Council can be accessed from the following web site:


GRIFFITH 2020

Council resolved to adopt the statement of strategic direction detailed in the Griffith 2020 paper which was developed from discussions within the University community.

Council noted that the essence of the Griffith 2020 agenda was to further develop Griffith’s position as a university of influence. Council noted that this strategy was characterized by:

- Placing students at the centre of educational activities to ensure that the University’s programs, processes and campuses are responsive to student needs, and by delivering an excellent educational experience, the University’s students would develop their potential and become influential graduates.
- Broadening and deepening the University’s research areas of international excellence and achieving benchmarked performance and impact in these areas (influential research).
- Continuing to focus and grow the University’s campuses.
- Deepening the University’s engagement with Asia and the near Pacific region.

Council also noted that Griffith 2020 included a new statement of the University’s Vision, Mission, Values and Commitments.

Council noted that to give effect to the commitment to further develop Griffith as a university of influence, the following five high level goals were proposed:

- To provide an excellent educational experience to attract and retain students who, regardless of their background, will succeed at university and become graduates of influence.
- To continuously improve our research performance and, through our research, deliver social dividends.
- To attract and retain excellent staff who through their teaching, research and professional support will positively contribute to Griffith’s development as a university of influence.
- To be a sustainable university.
- To enhance our engagement with Asia and the near Pacific and to consolidate our reputation as one of Australia’s most Asian-engaged universities.

The Vice Chancellor advised that the strategic principles of Griffith 2020 would be incorporated in the development of a new Strategic Plan which would be presented for consideration by Council at its October and December 2012 meetings.
**GRIFFITH ONLINE STRATEGY**

Council noted the document “Griffith Online: A University Strategy for Online Program Delivery 2012-2015.”

Council noted that ‘Griffith Online’ would be established to develop, deliver and market the University’s own online programs to:

- Extend access to a broader national and international student recruitment market;
- Enhance the University’s reputation;
- Enhance access to tertiary study.

Council noted the following key aspects of the Online Strategy:

- In line with the University’s commitment to student-centred learning, it is intended that by 2020 many of the University’s programs will be available in either online or on-campus modes, with at least 5,000 EFTSL studying in online mode by 2020.
- A significant proportion of students will have the option to mix their modes of study.
- Initially four major programs, one from each academic group, will be developed in online mode and will be available for enrolment from 2014.
- Market research will be undertaken to inform the decision regarding the programs to be funded for development, and academic groups may choose to fund further online programs based upon market research and a sound business case.
- Griffith’s current OUA program array will continue to be offered through OUA, and OUA will continue to be a key aspect of the University’s postgraduate coursework strategy.
- Processes will be established to review online programs, including OUA offerings, in line with on-campus programs.
- The University will enhance the development of its staff in online teaching, and the use of online learning resources will be encouraged to enhance the quality of on-campus teaching.

**PRESENTATION ON FUTURE PLANS FOR THE HEALTH GROUP ASSOCIATED WITH THE GOLD COAST UNIVERSITY HOSPITAL**

Professor Allan Cripps, Pro Vice Chancellor (Health) made a presentation to members on the future plans for the Health Group associated with the Gold Coast University Hospital.

Council noted that the Health Group’s vision for leadership in education and research at the Gold Coast included:

- Further developing the partnership between Griffith, Queensland Health and the private hospital provider (and other national and international collaborators) around the development of a major health hub at Parklands.
- Building research capacity of the University and the Gold Coast University Hospital/private hospital sector to cultivate an environment of high-quality, high-profile, leading edge research, which in turn attracts research funding and high-profile researchers.
- Actively seeking Government and private funding to establish a major new research institute facility that will support health research between Griffith, Queensland Health and collaborators.
• Building recognition among funding providers of the strong growth and significant potential of the Gold Coast to develop as a major centre for health and medical research (Australia’s sixth largest and one of its fastest-growing cities with a strong and high-quality clinical and health research community).

AMENDMENT TO SCHOOL COMMITTEE CONSTITUTION

Council resolved to approve with immediate effect amendments to the School Committee Constitution (2012/0009523) to update the terminology throughout the document to include ‘departments’ in addition to schools, and to amend the membership provisions to include Discipline Heads, where no Deputy Heads are appointed.

AMENDMENT TO UNIVERSITY REVIEWS POLICY

Council resolved to approve amendments to Section 4.0 Terms of Reference of the University Reviews policy (2012/0010754) with effect from 1 January 2013.

AMENDMENT TO RISK MANAGEMENT POLICY

Council resolved to approve, with immediate effect, an amendment to Section 6.0 of the Risk Management policy (2012/0009521) to provide that the Vice Chancellor will report at least annually, and as often as necessary, to Finance and Resources Committee and to Council on risk management and significant risks to the University.

AMENDMENT TO ABORIGINAL AND TORRES STRAIT ISLANDER ADVISORY COMMITTEE CONSTITUTION

Council resolved to approve amendments to the membership provisions of the Aboriginal and Torres Strait Islander Advisory Committee Constitution (2012/0012254).

AUGUST 2012