MINUTES

PRESENT:
Professor Marie Wilson (Chair)
Professor Michael Drew
Professor Michael Powell
Dr Geoff Carter
Professor Loretta Frazer
Associate Professor Simone Fullager
Professor Graham Cuskelly
Professor Adrian Wilkinson
Professor Chris Auld
Ms Kate Rees (Secretary)
Professor Christine Smith
Professor Graham Cuskelly
Professor Alvin Noh
Dr Dan Kelly
Dr Robyn Hollander
Professor Mike Davidson
Ms Julia Phipps
Professor Jenny Stewart
Ms Pamela Humphreys
Professor Ross Guest
Ms Michelle Paez-Kirkland

APOLOGIES:
Dr Louis Sanzogni
Dr Terry Gatfield
Professor Bill Merrilees
Dr Robyn Hollander

BY INVITATION:
Professor Mike Davidson
Ms Julia Phipps (for Item Number 4.1)
Professor Jenny Stewart
Ms Pamela Humphreys (for Item Number 9.0)
Professor Ross Guest
Ms Michelle Paez-Kirkland (for Item Number 10.0)

Name of Item (including Agenda Item and Attachment/s) | Brief Description | Resolution | Action to be Taken | Responsible Officer
--- | --- | --- | --- | ---
CONFIRMATION OF MINUTES (Agenda Item 2.0) | The minutes of the 1/2009 meeting of the Griffith Business School Board, having been circulated, were taken as read and confirmed. | Taken as read and confirmed | Forward to CARMS | Committee Secretary
COMMITTEE MEMBERSHIP (Agenda Item 3.0) | The Board welcomed Professor Kristine Toohey, Head, Department of Tourism, Leisure, Hotel and Sport Management back to the Committee. | - | - | -

SECTION A: RECOMMENDATIONS AND REPORTS TO ACADEMIC COMMITTEE AND ITS SUB-COMMITTEES

MAJOR CHANGE SUBMISSION (#2009/0004009 1289 BACHELOR OF BUSINESS (HOTEL, TOURISM, EVENT, REAL ESTATE & PROPERTY, SPORT) (Agenda Item 13.0)) | The Griffith Business School Board, on the recommendation of the 2/2009 Learning and Teaching Committee (GBS), was asked to consider a Major Change Submission to introduce a Recreation Minor at the Nathan campus, as detailed in 2009/0004009, for implementation in Semester 2 2009. This item was not considered due to time restraints. It was agreed the item would be forwarded to the Chair for executive consideration and recommendation to Programs Committee. | Executive consideration by Chair | Major Change Submission to be executed considered by the Chair. Forward approved submission to Program Accreditation Officer. | Chair (action taken): approved.
<p>| | | | Committee Secretary (action taken) |</p>
<table>
<thead>
<tr>
<th>Name of Item (including Agenda Item and Attachment/s)</th>
<th>Brief Description</th>
<th>Resolution</th>
<th>Action to be Taken</th>
<th>Responsible Officer</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>SECTION B: ACTION UNDER DELEGATED AUTHORITY</strong></td>
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<tr>
<td>PROGRAM DIRECTOR (Agenda Item 17.0)</td>
<td>The Griffith Business School Board, on the executive recommendation of the Dean, (Learning and Teaching), GBS resolved to ratify the Chair’s executive action in approving the appointment of Dr Ray Hibbins as Acting Program Director for the 3244 Graduate Certificate in Sustainable Enterprise.</td>
<td>Ratified</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>ANNUAL PROGRAM REVIEW AND IMPROVEMENT REPORTS (Agenda Item 18.0)</td>
<td>The Griffith Business School Board, on the executive recommendation of the Dean (Learning and Teaching) and Chair, Griffith Business School Board, resolved to ratify the 2007 Annual Program Review and Improvement Report for the 1035/1286 Bachelor of Commerce and 1291/1292 Bachelor of Arts (Politics, Asian Studies &amp; International Relations).</td>
<td>Ratified</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>COURSE OUTLINES (Agenda Item 19.0)</td>
<td>The Griffith Business School Board, on the executive recommendation of the Dean (Learning and Teaching) and Chair, Griffith Business School Board, resolved to ratify the course outlines for semester 1 2009.</td>
<td>Ratified</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>MINOR CHANGE SUBMISSION (#2008/0016813) 5410 EXECUTIVE MASTER OF PUBLIC ADMINISTRATION (Agenda Item 20.0)</td>
<td>The Griffith Business School Board, on the executive recommendation of the Dean (Learning and Teaching), resolved to ratify the Chair’s executive action in approving a Minor Change Submission, as detailed in 2008/0016813. This submission proposes changes to the elective offerings within the program.</td>
<td>Ratified</td>
<td>Forward to Program Accreditation Officer</td>
<td>Committee Secretary (action taken)</td>
</tr>
<tr>
<td>ADVICE OF PROGRAM WITHDRAWAL (2008/0016859 9296 CONTINUING EDUCATION CERTIFICATE IN BUSINESS (Agenda Item 21.0)</td>
<td>The Griffith Business School Board, on the executive recommendation of the Dean (Learning and Teaching), resolved to ratify the Chair’s executive action in approving an Advice of Program Withdrawal, as detailed in 2008/0016859.</td>
<td>Ratified</td>
<td>Forward to Program Accreditation Officer</td>
<td>Committee Secretary (action taken)</td>
</tr>
<tr>
<td>MINOR CHANGE SUBMISSION (#2009/0004003) 1288/1034 BACHELOR OF BUSINESS (Agenda Item 22.0)</td>
<td>The Griffith Business School Board, on the executive recommendation of the Dean (Learning and Teaching), resolved to ratify the Chair’s executive action in approving a Minor Change Submission, as detailed in 2009/0004003. This submission proposes to changes to course offerings in the Marketing major.</td>
<td>Ratified</td>
<td>Forward to Program Accreditation Officer</td>
<td>Committee Secretary (action taken)</td>
</tr>
</tbody>
</table>
### SPECIAL PURPOSE SUBMISSION (#2009/0004011)
#### 1289/1290 BACHELOR OF BUSINESS (HOTEL, TOURISM, EVENT, REAL ESTATE & PROPERTY, SPORT)
*(Agenda Item 23.0)*

The Griffith Business School Board, on the executive recommendation of the Dean (Learning and Teaching), resolved to ratify the Chair’s executive action in approving a Special Purpose Submission, as detailed in 2009/0004011.

This submission proposes a minor change to the degree requirements in the 1289/1290 Bachelor of Business (and associated programs) by replacing the requirement to complete a minimum of 250 hours with a requirement to complete 250 hours of relevant approved industry experience.

**Ratified**

**Forward to Program Accreditation Officer**

**Committee Secretary (action taken)**

### MINOR CHANGE SUBMISSION (#2009/0004012)
#### 1288/1034 BACHELOR OF BUSINESS
*(Agenda Item 24.0)*

The Griffith Business School Board, on the executive recommendation of the Dean (Learning and Teaching), resolved to ratify the Chair’s executive action in approving a Minor Change Submission, as detailed in 2009/0004012.

This submission proposes a change to the offering of 3037MKT eRetailing.

**Ratified**

**Forward to Program Accreditation Officer**

**Committee Secretary (action taken)**

### MINOR CHANGE SUBMISSION (#2009/0004013)
#### 3149 GRADUATE CERTIFICATE IN EVENT MANAGEMENT
#### 5445 MASTER OF BUSINESS
*(Agenda Item 25.0)*

The Griffith Business School Board, on the executive recommendation of the Dean (Learning and Teaching), resolved to ratify the Chair’s executive action in approving a Minor Change Submission, as detailed in 2009/0004013.

This submission proposes to rename 7231HSL currently titled “Current Issues in Event Management” to “Sustainable Event Management” from Semester 2 2009.

**Ratified**

**Forward to Program Accreditation Officer**

**Committee Secretary (action taken)**

### MINOR CHANGE SUBMISSION (#2009/0004014)
#### 1105/1107 BACHELOR OF INTERNATIONAL BUSINESS
*(Agenda Item 26.0)*

The Griffith Business School Board, on the executive recommendation of the Dean (Learning and Teaching), resolved to ratify the Chair’s executive action in approving a Minor Change Submission, as detailed in 2009/0004014.

This submission proposes to change the title of the course 3020IBA, Quantitative Methods for Financial Management, to Applied Financial Management.

**Ratified**

**Forward to Program Accreditation Officer**

**Committee Secretary (action taken)**

### MINOR CHANGE SUBMISSION (#2009/0004015)
#### 5158/5159 MASTER OF BUSINESS ADMINISTRATION
#### 5457/5458 INTERNATIONAL MASTER OF BUSINESS ADMINISTRATION

The Griffith Business School Board, on the executive recommendation of the Dean (Learning and Teaching), resolved to ratify the Chair’s executive action in approving a Minor Change Submission, as detailed in 2009/0004015.

This submission proposes to propose to withdraw the elective course 7222AFE Multinational Business Finance from the Finance
<table>
<thead>
<tr>
<th>(Agenda Item 27.0)</th>
<th>specialisation within the MBA, MBA (Advanced), IMBA and IMBA (Advanced).</th>
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<tbody>
<tr>
<td>SPECIAL PURPOSE SUBMISSION (#2009/0004016) 5457/5458 INTERNATIONAL MASTER OF BUSINESS ADMINISTRATION (INCORPORATING HONOURS) AND 5158/5159 MASTER OF BUSINESS ADMINISTRATION (INCORPORATING HONOURS) (Agenda Item 28.0)</td>
<td>The Griffith Business School Board, on the executive recommendation of the Dean (Learning and Teaching), resolved to ratify the Chair’s executive action in approving a Minor Change Submission, as detailed in 2009/0004016. This submission proposes a minor change to the program title, withdrawing ‘incorporating honours’ from the program title</td>
<td>Ratified</td>
<td>Forward to Program Accreditation Officer</td>
</tr>
<tr>
<td>MINOR CHANGE SUBMISSION (#2009/0004018) 1035/1286 BACHELOR OF COMMERCE (Agenda Item 29.0)</td>
<td>The Griffith Business School Board, on the executive recommendation of the Dean (Learning and Teaching), resolved to ratify the Chair’s executive action in approving a Minor Change Submission, as detailed in 2009/0004018. This submission proposes to introduce a new course 3308AFE Health Economics on the Gold Coast Campus in 2010. It is also proposed to withdraw the offering of course 3306AFE Financial Economics from the Gold Coast. This course will continue to be offered at Nathan and will undergo a name change.</td>
<td>Ratified</td>
<td>Forward to Program Accreditation Officer</td>
</tr>
<tr>
<td>SPECIAL PURPOSE SUBMISSION (#2009/0004019) 5275 MASTER OF PUBLIC ADMINISTRATION (Agenda Item 30.0)</td>
<td>The Griffith Business School Board, on the executive recommendation of the Dean (Learning and Teaching), resolved to ratify the Chair’s executive action in approving a Special Purpose Submission, as detailed in 2009/0004019. This submission proposes amendments to the admission requirements, to establish a new pathway of entry for students.</td>
<td>Ratified</td>
<td>Forward to Program Accreditation Officer</td>
</tr>
<tr>
<td>MINOR CHANGE SUBMISSION (#2009/0004020) 1335 BACHELOR OF BUSINESS (ACCELERATED) (Agenda Item 31.0)</td>
<td>The Griffith Business School Board, on the executive recommendation of the Dean (Learning and Teaching), resolved to ratify the Chair’s executive action in approving a Minor Change Submission, as detailed in 2009/0004020. This submission proposes to withdraw the courses 3084MGT Quality Management and 3082MKT Strategic International Marketing from offer at Logan</td>
<td>Ratified</td>
<td>Forward to Program Accreditation Officer</td>
</tr>
<tr>
<td>MAJOR CHANGE</td>
<td>The Griffith Business School Board, on the executive recommendation</td>
<td>Ratified</td>
<td>Committee Secretary</td>
</tr>
<tr>
<td>SUBMISSION (#2009/0004017)</td>
<td>of the Dean (Learning and Teaching), resolved to ratify the Chair’s executive action in approving a Major Change Submission, as detailed in 2009/0004017.</td>
<td>to Program Accreditation Officer (action taken)</td>
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<tr>
<td>5158/5159 MASTER OF BUSINESS ADMINISTRATION</td>
<td>This submission proposes to add a 40CP specialisation to the MBA programs, in Sustainable Enterprise.</td>
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<tr>
<td>5162/5163 MASTER OF BUSINESS ADMINISTRATION (ADVANCED) (Agenda Item 32.0)</td>
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</tbody>
</table>
### SECTION C: OTHER RECOMMENDATIONS AND REPORTS

#### CHANGES TO THE GBS COMMITTEE STRUCTURE (Agenda Item 12.0)

The Griffith Business School Board was asked to consider changes to the GBS committee structure. The structure was previously reviewed by the HoDs and Executive Group, and was supported. This item was not considered due to time restraints. It was agreed the item would be forwarded to the Chair for executive consideration.

<table>
<thead>
<tr>
<th>Executive consideration by Chair</th>
<th>Changes to be considered executively by the Chair</th>
<th>Chair (action taken) – approved.</th>
</tr>
</thead>
</table>

#### SECTION D: MATTERS NOTED, CONSIDERED, OR REMAINING UNDER DISCUSSION

**4.1 The Communications Officer (Business and Law) reported on the following:**
- Sustainability in Business series.
- Preparations for the launch of the Asia Pacific Centre for Sustainable Enterprise.
- Development of a Communication Plan for the Asia Pacific Centre for Sustainable Enterprise.
- Recent newspaper and magazine features.

The Board was advised that QUT had negotiated for a regular research feature in a QLD newspaper. The Board discussed similar opportunities to raise the profile of the GBS.

**4.2 The Chair reported on the following:**
- Progress of revisions to the workload model and Academic Work@Griffith policies.
- Staff recruitment.

The Chair advised that a number of new and existing positions were to be advertised in a whole-of-GBS print advertisement in mid-May, as well as in other media. Heads of Department were asked to advise other mediums in which to advertise positions, in order to widen the pool of applicants.

**PRO VICE CHANCELLOR’S (BUSINESS) REPORT (Agenda Item 5.0)**

The PVC (B) reported on the following:
- The Dean (Learning & Teaching) and PVC will attend the AACSB conference in Florida. The conference provides the opportunity to raise the profile of the GBS. The PVC distributed copies of a booklet prepared for the conference. Copies are available from the Executive Manager.
- GBS has been invited to attend the launch of a new AACSB office in Singapore.
- Progress of the N50 (east wing) refurbishment, including plans to

| Noted | Heads of Department are asked to forward list-servers, association mailing lists and other resources to the Dean (Academic) and HRA Business ensure international consideration of GBS opportunities. HoDs may also wish to target conferences that also host recruiting in their disciplines, and work with the Dean (A) to extend recruiting activities. | - | - |
refurbish other areas in N50.
- Consultation on the recommendations of the MGT and MKT review will commence in May. A formal call for submissions will be made. The Board noted that some recommendations have implications for all departments.
- A surplus management plan is being prepared. Funds will be allocated to the contingency fund, infrastructure, staff recruitment and initiatives to strengthen the research profile and learning and teaching profile.

DEAN’S (LEARNING AND TEACHING) REPORT  
(Agenda Item 6.0)

The Dean (Learning and Teaching) spoke to her written report.

DEAN’S (RESEARCH) REPORT  
(Agenda Item 7.0)

The Dean (Research) reported on the following:
- Trend analysis for ARC applications and grants.
- 2009 RACS results. Heads were reminded that staff are to submit expenditure plans to carry forward unused RACS funding. Plans will require HOD approval.
- Following the report of a breach by a staff member it was recommended that GBS put forward a nominee to the Human Research Ethics Committee.
- The ARC is developing an ERA journal ranking list. When finalised, this list will replace the GBS journal ranking list.
- The requirements for research active staff and the threshold standards.
- Anecdotal evidence suggests increased pressure on UK academics that are underperforming in their research profile.

DEAN (INTERNATIONAL) REPORT  
(Agenda Item 8.0)

The Dean (International) spoke to his written report.

The Board noted that the Bachelor of Business (Hong Kong) will be reviewed by the University. Additionally, a GBS internationalisation database will be developed to assist with data management.

HEADS OF DEPARTMENT REPORT  
(Supplementary Agenda Item 1.0)

At the February 2009 Griffith Business School Strategic Retreat it was proposed to add a standing item to the Faculty Board agenda to provide Heads of Department the opportunity to raise an issue of collective interest.

The Heads presented written feedback on the workload model. The Board noted the different needs of each department resulted in different applications of the model. It was recognised that flexibility and discretion were required in a revised model, and that staff buy-in was an

Add HoD item to all future GBS Board agendas.

HoDs to nominate staff for consultation in focus Groups with Dean (A).

Board secretary  
Dean (Academic)
**IMPLEMENTATION OF THE GRIFFITH POSTGRADUATE COURSEWORK STRATEGY**  
*(Supplementary Agenda Item 2.0)*

The Dean (Learning and Teaching) distributed copies of Griffith Postgraduate Coursework Strategy presentation, given to Deans earlier in the week. The Dean spoke to this item.

The Board noted:
- A Postgraduate Coursework Strategy Taskforce was established last year following recognition that Griffith has a lower domestic postgraduate student enrolment than peer universities.
- An external company has been recruited to oversee implementation of the Taskforce recommendations.
- The recommendations are across 6 areas: fees, program content, program development, industry connectivity, marketing and postgraduate student support.
- Under the strategy, GBS programs have been classified as core, pathway, flagship and differentiation, based on enrolments and alignment with strategic research areas.
- GBS has made some progress in recent times in developing strategies to improve domestic postgraduate enrolments.
- A workshop will be held for key stakeholders to discuss implementation of the recommendations.

**IELTS CAPSTONE TRIAL**  
*(Agenda Item 9.0)*

Ms Pamela Humphreys, IELTS Manager, Griffith English Language Institute (GELI) attended the meeting to discuss the results of the IELTS Capstone Trial.

The Board noted:
- The trial assessed English language proficiency of 155 international students in their final or penultimate semester of study.
- The overall scores for the test showed that a number of students did not achieve the minimum IELTS score required for admission. Almost half achieved an overall IELTS above 7.0.
- Writing skills appeared consistently weaker during the test. Listening skills were the least problematic.
- Results showed differences by nationality and entry pathway.
- A small sample size was used for the trial due to available funding, and there are other limitations to the results.

Dean (A) will meet with HoDs in late May, and then with the Workload Standing Committee.

Dean (Learning and Teaching) to communicate requirements of postgraduate coursework taskforce, and facilitate participation in workshop.

Dean (Learning and Teaching)
Voluntary exit testing will be implemented for undergraduate students from semester 1 2009, and postgraduate students from 2010. A longitudinal study will be conducted from 2010 to compare the results with the original trial.

A copy of the presentation is available upon request from Ms. Humphreys.

**AUSTRALIAN HIGHER EDUCATION GRADUATION STATEMENT**  
(Agenda Item 10.0)

Ms Michelle Paez-Kirkland, Graduations Manager attended the meeting to provide a presentation on the Australian Higher Education Graduation Statement.

The Board was asked to provide feedback on the Australian Higher Education Graduate Statement (AHEGS) by Friday 15 May. The Board noted:

- The AHEG is a Federal Government initiative. The statement will be issued to all graduating students in addition to the official testamur and transcript. The aim is to provide an overview of the student's achievements in a specific program that is transferable and easy to understand.
- The statement will include information about the graduate, institution, academic achievements and the Australian Higher Education system. The statement will only include verifiable information.
- The statement is prescriptive but there is some flexibility for institutions regarding corporate branding.
- The statements will be implemented for July 2010 graduates and will not be issued retrospectively.
- Courses completed outside the degree requirements eg. Internal transfers, will not be included on the statement.
- All grades will be noted on the statement.

The Graduations Manager requested feedback on the proposal by 15 May. Specific feedback is required on:

- Who is best placed to provide a description of the award received
- What should be included in the special achievements, recognition and prizes section?

A copy of the presentation is available upon request from Ms. Paez Kirkland.

<table>
<thead>
<tr>
<th>Noted</th>
<th>Members to forward feedback to the Graduations Manager by 15 May</th>
<th>Board members</th>
</tr>
</thead>
<tbody>
<tr>
<td>QUALITY/ACCREDITATION ISSUES (Agenda Item 11.0)</td>
<td>The Griffith Business School Board noted the GBS Semester 1 2009 Orientation Report.</td>
<td>Noted</td>
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<tr>
<td>PRO VICE CHANCELLOR’S RESEARCH EXCELLENCE AWARDS (Agenda Item 14.0)</td>
<td>The Griffith Business School Board, on the recommendation of the Research Committee (GBS), was asked to consider the establishment of the Pro Vice Chancellor’s Research Excellence Awards, as detailed in Attachment 14.1. Concerns were raised regarding the nature and number of awards to be offered. It was agreed that these concerns would be addressed and the proposal considered at the next GBS Board meeting.</td>
<td>Referral to the next meeting</td>
</tr>
<tr>
<td>UNIVERSITY PARTNER CHECKLIST (Agenda Item 15.0)</td>
<td>The Griffith Business School Board, on the recommendation of the Internationalisation Committee (GBS), was asked to consider for implementation a checklist to assess the suitability of prospective international partners, as detailed in Attachment 15.1. The Dean (International) spoke to this item. The Board noted: - The information collected on the form will be used to assess the viability of new partnerships and to review existing arrangements. The information will be entered into the internationalisation database to maintain an historical record. - The collection of this information can be used to rationalise the number of existing partnerships. The Board recommended a minor change to the Accreditation section on page 1 of the form, to include an option to note other accrediting bodies.</td>
<td>Approved, subject to recommended change</td>
</tr>
<tr>
<td>INTERNATIONAL VISITOR PROGRAM GUIDELINES AND APPLICATION FORM (Agenda Item 16.0)</td>
<td>The Griffith Business School Board, on the recommendation of the Internationalisation Committee (GBS), was asked to consider the International Visitor Guidelines, as detailed in Attachment 16.1. The Board noted: - There may be potential to align the GBS scheme with university level initiatives. - The guidelines are aimed at supporting high profile visitors to the School. - The Dean (International) has a small discretionary fund that can be used for short, informal visits.</td>
<td>Approved</td>
</tr>
<tr>
<td>GRIFFITH RESEARCH PLAN</td>
<td>The Griffith Business School Board noted Council’s approval of the</td>
<td>-</td>
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</table>

ACADEMIC INTEGRITY FRAMEWORK (Agenda Item 34.0) The Griffith Business School Board noted Council's approval of the extension of the trial of the Academic Integrity Framework until the end of Semester 1, 2009.

2009 ROUND OF THE GRIFFITH AWARDS FOR EXCELLENCE IN TEACHING AND THE FACULTY LEARNING AND TEACHING CITATIONS (Agenda Item 35.0) The Griffith Business School Board noted the commencement of the 2009 round of the Griffith Awards for Excellence in Teaching and the Faculty Learning and Teaching Citations.

REPORTS OF SUB-COMMITTEES OF THE FACULTY BOARD (Agenda Item 36.0) The Griffith Business School Board noted the minutes from the following sub-committees:
- Learning and Teaching Committee (GBS), February 2009
- Learning and Teaching Committee (GBS), March 2009.

OTHER BUSINESS (Agenda Item 37.0) The Griffith Business School Board wished to record a vote of thanks to the invigilators who intervened in an Health and Safety crisis with a student, and in particular, Ms Pearl Lee, Program Service Officer who performed CPR on the student until medical aid arrived.

NEXT MEETING (Agenda Item 38.0) The next meeting of the Griffith Business School Board will be held on Friday, 26 June 2009, from 10:00am till 1:00pm via videoconference in Room -1.18, Business 2 (N72), Nathan campus and Room 2.12, Business 1 (G01), Gold Coast campus.

2009 MEETING DATES (Agenda Item 39.0) The Griffith Business School Board noted the 2009 meeting dates.
DISTRIBUTION LIST

Griffith Business School Board Members
Professor Marie Wilson, Dean (Academic) (Chair)
Professor Michael Powell, Pro Vice Chancellor (Business) (ex officio)

Deans (appointed by the Group Pro Vice Chancellor)
Professor Graham Cuskelley, Dean (Research)
Professor Lorelle Frazer, Dean (Learning and Teaching)
Professor Chris Auld, Dean (International)

Heads of Departments Directly Associated With the Group (ex officio)
Professor Christine Smith, Department of Accounting, Finance and Economics
Dr Mark Mourell, Department of Employment Relations
Professor Leong Liew, Department of International Business and Asian Studies
Dr Louis Sanzogni, Department of Management
Professor Bill Merrihews, Department of Marketing
Dr Robyn Hollander, Department of Politics and Public Policy
Professor Kristine Toohey, Department of Tourism, Leisure, Hotel and Sport Management

Deputy Heads of Departments Directly Associated With the Group (appointed)
Professor Jenny Stewart, Department of Accounting, Finance and Economics
Professor Ross Guest, Department of Accounting, Finance and Economics
Professor Michael Drew, Department of Accounting, Finance and Economics
Dr Geoff Carter, Department of Management
Dr Terry Gatfield, Department of Marketing
Associate Professor Simone Fullager, Department of Tourism, Leisure, Hotel and Sport Management

Research Centre Representatives (appointed)
Professor Mike Davidson, Director, Centre for Tourism, Sport and Service Innovation
Professor Adrian Wilkinson, Director, Centre for Work, Organisation and Wellbeing

Invited (for Audience and Debate)
NIL

Information Copies
(without attachments unless stated)
Group Resource Manager, Business
Human Resource Manager, Business
Marketing Manager, Business
Communications Officer, Business and Law
Business Development Manager, Business, Griffith Enterprise
Deans’ and Heads of Departments’ Secretaries, Griffith Business School
Program Service Officers, Griffith Business School
Executive Officer to the Pro Vice Chancellor (Business)
Senior Manager, Strategic Initiatives, Griffith Business School
Credit Transfer and Articulations Manager, Student Administration
Centre Coordinators, Office of Graduate Studies
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