A meeting of the Griffith Business School Board was held on Friday, 3 August 2012, commencing 9:30am via videoconference in Room -1.18, Business 2 Building (N72), Nathan campus and Room 1.04, The Chancellery Building (G34), Gold Coast campus.

MINUTES

PRESENT:

Present by Invitation (for items 13.0 and 14.0)
Professor Marie Wilson (Chair)
Professor Graham Cuskelly
Professor Chris Auld
Professor Christine Smith
Associate Professor Martin Griffiths
Professor James Skinner
Professor Leong Liew
Professor Evan Douglas
Professor Peter Best
Associate Professor Charles Qu
Associate Professor Eduardo Roca
Professor Glenda Strachan
Associate Professor Laura Lawton
Dr Campbell Fraser
Ms Kimberley Cotterell-Anderson
Ms Kate Rees (Secretary)

Dr Dennis Grube
Associate Professor Robyn Hollander

APOLOGIES:

Professor Michael Powell
Professor Lorelle Frazer
Professor Ross Guest
Professor Andrew O’Neill
Professor Jason Sharman
Professor Peter Jordan
Professor Beverley Sparks
Associate Professor Michael Barry
Dr Anoop Patiar
Dr Peter Tatham
Ms Lisa Cotterell

1.0 COMMITTEE QUORUM

1.1 At the scheduled meeting time, a quorum of the committee was not present. The Pro Vice Chancellor (Business) determined that all matters before the committee required immediate decision.

2.0 CONFIRMATION OF MINUTES

2.1 The minutes of the 4/2012 meeting, having been circulated, were taken as read and confirmed.

3.0 COMMITTEE MEMBERSHIP

3.1 The Board welcomed new members Professor Evan Douglas and Associate Professor Charles Qu to the Committee.

SECTION A: RECOMMENDATIONS AND REPORTS TO ACADEMIC COMMITTEE AND ITS SUB-COMMITTEES

4.0 MAJOR CHANGE PROPOSAL (#2012/0012083)

1035 BACHELOR OF COMMERCE (FINANCIAL PLANNING)

4.1 The Griffith Business School Board, on the recommendation of the August Learning and Teaching Committee (GBS), was asked to consider a Major Change Proposal for the 1035 Bachelor of Commerce, as detailed in #2012/0012083, effective Semester 1, 2013.
4.2 Griffith Business School currently offers the Financial Planning major at Logan and Gold Coast. It is proposed to extend the major to the Nathan campus. The Head of Department, Accounting, Finance and Economics introduced this item and advised that the financial planning programs provide a point of differentiation for Griffith plus raises GBS' prominence nationally. Courses will be rolled out at Nathan, with second year courses introduced in 2014 and third year courses in 2015. Additionally, as a result of this change, the Finance major elective list has been revised to reduce overlap between the two majors.

Resolution:

4.3 The Griffith Business School Board, on the recommendation of the August 2012 Learning and Teaching Committee (GBS), resolved to recommend to Programs Committee a Major Change Proposal for the 1035 Bachelor of Commerce, as detailed in #2012/0012083, effective Semester 1, 2013.

<table>
<thead>
<tr>
<th>Action Item</th>
<th>Responsible Officer/s</th>
</tr>
</thead>
<tbody>
<tr>
<td>Forward program proposal to Secretary, Programs Committee</td>
<td>Committee Secretary (action taken)</td>
</tr>
</tbody>
</table>

5.0 MAJOR CHANGE PROPOSAL (#2012/0012022)

5.1 The Griffith Business School Board, on the recommendation of the August Learning and Teaching Committee (GBS), was asked to consider a Major Change Proposal for the 3210 Graduate Certificate in Policy Analysis and 5275 Master of Public Administration, as detailed in #2012/0012022, effective Semester 1, 2013.

5.2 The environment for recruiting students from the Queensland public sector will be challenging for 2013 and beyond given Government budgetary constraints. Anecdotal evidence from across the State Public Service suggests that a government-sponsored cohort for the Graduate Certificate in Policy Analysis for 2013 is unachievable. It is therefore proposed to reposition the Graduate Certificate in Policy Analysis and to revitalise the Master of Public Administration program as GIR’s central postgraduate offering in the public administration area.

5.3 Revised admission requirements:

3210 Graduate Certificate in Policy Analysis

- Hold a bachelors degree in any discipline from a recognised university (or another tertiary education institution of equivalent standing) with a minimum Grade Point Average of 4.5 (using a 7.0 scale) or
- Have a minimum of five years equivalent full-time professional work experience in or with the public sector.

Master of Public Administration

- Hold a relevant bachelors degree from a recognised university (or another tertiary education institution of equivalent standing) with a minimum Grade Point Average of 4.5 (using a 7.0 scale) and
- Have at least three years relevant work experience in or with the public sector or equivalent
• OR have completed a relevant Graduate Certificate with a minimum Grade Point Average of 5.0 (using a 7.0 scale)

Standard English language requirements apply.

5.4 Revised course list:

Graduate Certificate in Policy Analysis

Students must complete the following courses:

<table>
<thead>
<tr>
<th>Semester</th>
<th>Course code</th>
<th>Course title</th>
<th>Credit points</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>7023GIR</td>
<td>The Political, Legal and Governance Environment</td>
<td>10</td>
</tr>
<tr>
<td></td>
<td>7027GIR</td>
<td>Implementation and Service Delivery</td>
<td>10</td>
</tr>
<tr>
<td></td>
<td>7024GIR</td>
<td>Delivering Policy, performance, participation, prospects.</td>
<td>10</td>
</tr>
</tbody>
</table>

Master of Public Administration

Coursework strand

Students must complete 80 credit points from the following courses:

<table>
<thead>
<tr>
<th>Semester</th>
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</tr>
</thead>
<tbody>
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</tr>
<tr>
<td></td>
<td>7027GIR</td>
<td>Implementation and Service Delivery</td>
<td>10</td>
</tr>
<tr>
<td></td>
<td>7028GIR</td>
<td>Research Methods for Policy Makers</td>
<td>10</td>
</tr>
<tr>
<td></td>
<td>7212GIR</td>
<td>Issues in Inter-governmental relations</td>
<td>10</td>
</tr>
<tr>
<td></td>
<td>7024GIR</td>
<td>Delivering Policy, performance, participation, prospects.</td>
<td>10</td>
</tr>
<tr>
<td></td>
<td>7326AFE</td>
<td>Managing Government Budgets</td>
<td>10</td>
</tr>
<tr>
<td></td>
<td>7033GIR</td>
<td>Prudence, Ethics and Accountability</td>
<td>10</td>
</tr>
</tbody>
</table>

Students must complete 40 credit points from the following list:

<table>
<thead>
<tr>
<th>Semester</th>
<th>Course code</th>
<th>Course title</th>
<th>Credit points</th>
</tr>
</thead>
<tbody>
<tr>
<td>Summer</td>
<td>7507GBS</td>
<td>Stakeholder Management</td>
<td>10</td>
</tr>
<tr>
<td></td>
<td>7327AFE</td>
<td>Government in the Economy</td>
<td>10</td>
</tr>
<tr>
<td></td>
<td>7211GIR</td>
<td>Power at the Centre</td>
<td>10</td>
</tr>
<tr>
<td></td>
<td>7115IBA</td>
<td>Managing Complex Projects</td>
<td>10</td>
</tr>
<tr>
<td></td>
<td>7920IBA</td>
<td>Systems Thinking and Sustainability</td>
<td>10</td>
</tr>
<tr>
<td></td>
<td>7003GIR</td>
<td>Reading seminar</td>
<td>10</td>
</tr>
<tr>
<td></td>
<td>7029GIR</td>
<td>Research project</td>
<td>10</td>
</tr>
<tr>
<td></td>
<td>7031GIR</td>
<td>New Directions in Policy Analysis</td>
<td>10</td>
</tr>
</tbody>
</table>
Semester | Course code | Course title | Credit points
---|---|---|---
Sem 2 | 7504GBS | Risk, Culture and Organisational Change | 10
Sem 2 | 7910EHR | Managing Change Through Responsible Leadership | 10
Sem 2 | 7112IBA | Global and Corporate Social Responsibility (offered Nathan only) | 10

Research strand

Students must complete 80 credit points from the following courses:

Semester | Course code | Course title | Credit points
---|---|---|---
Sem 1 | 7023GIR | The Political, Legal and Governance Environment | 10
Sem 1 | 7027GIR | Implementation and Service Delivery | 10
Sem 1 | 7028GIR | Research Methods for Policy Makers | 10
Sem 1 | 7212GIR | Issues in Inter-governmental relations | 10
Sem 2 | 7024GIR | Delivering Policy, performance, participation, prospects. | 10
Sem 2 | 7326AFE | Managing Government Budgets | 10
Sem 2 | 7033GIR | Prudence, Ethics and Accountability | 10

Students must complete the following courses:

Semester | Course code | Course title | Credit points
---|---|---|---
Sem 1 or 2 | 7011GBS | Quantitative Methods | 10
Or 7012GBS | Or Qualitative Methods (offered Nathan only) | 10
Sem 1 or 2 | 8010GIR | Dissertation Part 1 | 10
P1 | | | |
Sem 1 or 2 | 8010GIR | Dissertation Part 2 | 10
P2 | | | |
Sem 1 or 2 | 8010GIR | Dissertation Part 3 | 10
P3 | | | |

5.5 The Program Director introduced this item and advised that the revised program offered a more balanced, interdisciplinary core and elective list. Some MBA courses have been included in the elective list; discussions with the MBA Director will continue regarding the development of new or existing courses that can be offered in both the MBA and Master of Public Administration. All GIR courses will be offered in blended learning mode. Eventually, all GIR courses will be offered in dual on campus and online mode so that the program can be promoted nationally. In seeking feedback from members, it was recommended that consideration be given to including OUA courses from the Master of Employment Relations and/or Master of International Relations in the elective list. Members extended their thanks to Dr Dennis Grube for his efforts in redeveloping these programs.

5.6 Following the meeting, it was noted that the program fees listed in the proposal required further consideration.
Resolution:

5.7 The Griffith Business School Board, on the recommendation of the August 2012 Learning and Teaching Committee (GBS), resolved to recommend to Programs Committee a Major Change Proposal for the 3210 Graduate Certificate in Policy Analysis and 5275 Master of Public Administration, as detailed in #2012/0012022, effective Semester 1, 2013.

<table>
<thead>
<tr>
<th>Action Item</th>
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<tbody>
<tr>
<td>Forward program proposal to Secretary, Programs Committee</td>
<td>Committee Secretary (action taken)</td>
</tr>
</tbody>
</table>

6.0 MAJOR CHANGE PROPOSAL (#2012/0012070)
1291/1292 BACHELOR OF POLITICS, ASIAN STUDIES AND INTERNATIONAL RELATIONS

6.1 The Griffith Business School Board, on the recommendation of the August Learning and Teaching Committee (GBS), was asked to consider a Major Change Proposal for the 1291/1292 Bachelor of Politics, Asian Studies and International Relations, as detailed in #2012/0012070, effective Semester 1, 2013.

6.2 As part of the external review of the Department of Politics and Public Policy it was recommended that the existing Bachelor of Politics, Asian Studies and International Relations be reviewed and reformed to align it with the emerging discipline standards. The review was undertaken with an emphasis on creating a more integrated, focused core of compulsory courses which brings together various elements including capstone and WIL experiences.

6.3 It is proposed to change the name and program structure, effective 2013. The revised degree will be the Bachelor of Government and International Relations. All students will complete 80CP of first year level courses including a selection of introductory Politics and Public Policy, Asian Studies and International Relations courses, an 80CP core major comprising a selection of 2nd and 3rd year Politics and Public Policy, Asian Studies and International Relations courses, and a second major, minor or electives totalling 80CP.

6.4 Two new 80CP majors will be developed to complement the core Government and International Relations program. The majors will be titled International Relations of Asia and Politics and Public Policy. It will be recommended that students in this program complete one of these majors or electives drawn from them but it will not be a requirement.

6.5 Government and International Relations major

Students must complete the following courses:

<table>
<thead>
<tr>
<th>Semester</th>
<th>Course code</th>
<th>Course title</th>
<th>Credit points</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sem 1</td>
<td>2002GIR</td>
<td>Australian Politics and Government or Introduction to American Politics Or Comparative European Politics</td>
<td>10</td>
</tr>
<tr>
<td>Sem 1</td>
<td>2010GIR</td>
<td>Governments Markets and Communities</td>
<td>10</td>
</tr>
<tr>
<td>Sem 2</td>
<td>2017GIR</td>
<td>International Relations Theory</td>
<td>10</td>
</tr>
<tr>
<td>Sem 2</td>
<td>2013GIR</td>
<td>Political Leadership</td>
<td>10</td>
</tr>
<tr>
<td>Sem 1</td>
<td>3101GIR</td>
<td>Work Placement (Political Practice) or Parliamentary Internship</td>
<td>10</td>
</tr>
<tr>
<td>Sem 2</td>
<td>3004GIR</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
### International Relations of Asia

Students must complete the following courses:

<table>
<thead>
<tr>
<th>Semester</th>
<th>Course code</th>
<th>Course title</th>
<th>Credit points</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sem 1</td>
<td>2020GIR</td>
<td>Global Security</td>
<td>10</td>
</tr>
<tr>
<td>Sem 1</td>
<td>2017GIR</td>
<td>International Relations Theory</td>
<td>10</td>
</tr>
<tr>
<td>Sem 2</td>
<td>2016GIR</td>
<td>Power in East Asia</td>
<td>10</td>
</tr>
<tr>
<td>Sem 2</td>
<td>2019GIR</td>
<td>Politics of International Law and Organisations</td>
<td>10</td>
</tr>
<tr>
<td>Sem 1</td>
<td>3002GIR</td>
<td>Australia's Foreign Relations</td>
<td>10</td>
</tr>
<tr>
<td>Sem 1</td>
<td>3011GIR</td>
<td>Dilemmas in International Relations</td>
<td>10</td>
</tr>
</tbody>
</table>

Students must complete 20 credit points from the following courses (including at least one third year level course):

<table>
<thead>
<tr>
<th>Semester</th>
<th>Course code</th>
<th>Course title</th>
<th>Credit points</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sem 1</td>
<td>2021IBA</td>
<td>Approaches to Asia’s History</td>
<td>10</td>
</tr>
<tr>
<td>Sem 1</td>
<td>2010GIR</td>
<td>Introduction to American Politics</td>
<td>10</td>
</tr>
<tr>
<td>Sem 2</td>
<td>2001IBA</td>
<td>Chinese Political Economy and Business</td>
<td>10</td>
</tr>
<tr>
<td>Sem 2</td>
<td>2014IBA</td>
<td>Comparative Politics of Southeast Asia</td>
<td>10</td>
</tr>
<tr>
<td>Sem 1</td>
<td>3027IBA</td>
<td>Business and Politics in the Asia-Pacific Region</td>
<td>10</td>
</tr>
<tr>
<td>Sem 1</td>
<td>3009IBA</td>
<td>Politics in Contemporary China</td>
<td>10</td>
</tr>
<tr>
<td>Sem 2</td>
<td>3008GIR</td>
<td>Human Rights in World Politics</td>
<td>10</td>
</tr>
<tr>
<td>Sem 2</td>
<td>3017IBA</td>
<td>Crime, Business and Politics in Asia</td>
<td>10</td>
</tr>
<tr>
<td>Sem 2</td>
<td>3018GIR</td>
<td>Violence and Terror in International Relations</td>
<td>10</td>
</tr>
<tr>
<td>Sem 2</td>
<td>3007GIR</td>
<td>American Foreign Policy</td>
<td>10</td>
</tr>
</tbody>
</table>

### Politics and Public Policy

Students must complete the following courses:

<table>
<thead>
<tr>
<th>Semester</th>
<th>Course code</th>
<th>Course title</th>
<th>Credit points</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sem 2</td>
<td>2013GIR</td>
<td>Governments, Markets and Communities</td>
<td>10</td>
</tr>
<tr>
<td>Sem 2</td>
<td>3013GIR</td>
<td>Power and Policy Making</td>
<td>10</td>
</tr>
<tr>
<td>Sem 2</td>
<td>3001GIR</td>
<td>Solving Policy Problems (capstone course)</td>
<td>10</td>
</tr>
</tbody>
</table>

Students must complete 50 credit points from the following courses:

<table>
<thead>
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<th>Credit points</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sem 1</td>
<td>2101GIR</td>
<td>Governance for Sustainable Enterprise</td>
<td>10</td>
</tr>
</tbody>
</table>
6.8 The Program Director introduced this item and explained the program changes. Members commented that there was some course overlap between the new majors however noted that this was within the limits permitted by the University. It was also noted that the new majors were to be made available to students in other GBS programs. There was some concern that students may not have completed the requisite first year courses for these majors and it was agreed to list 1004GIR Government Business Relations (or an equivalent course) as prior assumed knowledge for the three new majors.

Resolution:

6.9 The Griffith Business School Board, on the recommendation of the August 2012 Learning and Teaching Committee (GBS), resolved to recommend to Programs Committee a Major Change Proposal for the 1291/1292 Bachelor of Politics, Asian Studies and International Relations, as detailed in #2012/0012070, effective Semester 1, 2013, subject to the changes outlined above.

<table>
<thead>
<tr>
<th>Action Item</th>
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</thead>
<tbody>
<tr>
<td>Forward revised program proposal to Secretary, Programs Committee</td>
<td>Committee Secretary (action taken)</td>
</tr>
</tbody>
</table>

**SECTION B: ACTION UNDER DELEGATED AUTHORITY**

The Griffith Business School Board resolved to ratify the following executive approvals:

**7.0 PROGRAM DIRECTOR CHANGES**

1.1 Program Director appointments:

- 3202 Graduate Certificate in Risk Management - Dr Kuldeep Sandhu
- 2075/2076 GBS Honours Program - Dr John Rice
- 5415 Master of Arts in Public Sector Leadership - Mr Cosmo Howard

**8.0 MINOR CHANGE PROPOSAL (#2012/0012066)**

1291/1292 BACHELOR OF POLITICS, ASIAN STUDIES AND INTERNATIONAL RELATIONS

8.1 Minor Change Submission affecting the 1291/1292 Bachelor of Politics, Asian Studies and International Relations, as detailed in #2012/0012066, effective Semester 2, 2012.

8.2 It is proposed to withdraw 2014IBA Southeast Asia: Political Pressures and Social Forces for Semester 2, 2012 only. 2014IBA Southeast Asia: Political Pressures and Social Forces is a listed elective in the Bachelor Politics, Asian Studies and International Relations (Asian and International Studies major). This course offering in semester 2 at Nathan campus.
9.0 MINOR CHANGE PROPOSAL (#2012/0012072)
1034 BACHELOR OF BUSINESS

9.1 Minor Change Submission affecting the 1034 Bachelor of Business, as detailed in #2012/0012072, effective Semester 2, 2013.

9.2 It is proposed to change the name of the course 3156IBA Operations Research to 3156IBA Applied Business Optimisation and Modelling. This course is core to the Logistics & Supply Chain Management major and minor offered in the Bachelor of Business. The new name will more accurately reflect the course content changes made by the new convener.

SECTION C: OTHER RECOMMENDATIONS AND REPORTS
[TO PERSONS/COMMITTEES OTHER THAN THE PARENT COMMITTEE(S)]

NIL

SECTION D: MATTERS NOTED, CONSIDERED OR REMAINING UNDER DISCUSSION

10.0 CHAIR’S REPORT

10.1 The Chair reported on the following:

- The Pro Vice Chancellor (Business) hosted a retreat to review the GBS strategy. Emerging issues included the optimisation of the School's resources, identifying peaks of strength and developing an innovative teaching model. The outcomes of the retreat will be disseminated to all staff through various forums.

- Action plans are being prepared regarding the GBS Engagement Survey, and these activities will be monitored.

- An update on the academic staff review process.

- Members were reminded that all academic managers are required to complete the Advanced Health and Safety course. All staff are required to complete the Fire Safety Training.

- The School of Government and International Relations was congratulated for the success of its launch event.

11.0 PRO VICE CHANCELLOR’S (BUSINESS) REPORT

11.1 The Pro Vice Chancellor (Business) provided his apologies to the meeting.

12.0 DEAN’S (LEARNING AND TEACHING) REPORT

12.1 Dr Campbell Fraser, Director, Undergraduate Studies provided a report on behalf the Dean (Learning and Teaching):

- Recruitment for the Student Success Advisors will start in September. GBS will be recruiting for 6 positions. The Director asked for volunteers for the selection panel.

- GBS has sought clarification regarding the requirement to monitor the attendance of international students. Members were advised that the University is not required to monitor international student attendance under the ESOS Act but is required to monitor student progress.
GBS has assessed a number of different simulations for the WIL project.

The Tablet Trial Committee is considering the pedagogical advantage of using tablet computers in the classroom.

A Program Director retreat was held in July. Program Directors were advised that each undergraduate major is required to include a capstone course. Program Directors were asked to trial a new innovative learning/teaching model for one course in each major.

ALEC 3.0 is now available and has improved functionality which will require less administrative support. Training workshops will be provided.

Members were referred to the enrolment statistics attached to the agenda. It was noted that OUA is performing well at the undergraduate level and that there is some scope to consider new OUA proposals.

The DVC (A) has contacted all Groups regarding an increase in the number of variations to degree requirements awarded over the last few years. The University is considering the introduction of policy changes that will provide a clear framework for the approval of aberrant degrees. GBS is now monitoring the applications that are received.

13.0 DEAN’S (RESEARCH) REPORT

13.1 The Dean (Research) provided a written report.

14.0 DEAN’S (INTERNATIONAL) REPORT

14.1 The Dean (International) provided a written report.

14.2 An issue was raised regarding the expansion of QIBT course offerings on the Gold Coast, and a decrease in GBS course enrolments. The Dean (International) agreed to raise this with Griffith International to see if a trend was identifiable.

15.0 HEADS OF DEPARTMENT REPORT

15.1 There were no matters to report.

16.0 STANDING ITEMS

16.1 Written reports were provided for noting.

17.0 QUALITY AND ACCREDITATION ISSUES

17.1 There were no matters to report.

18.0 REPORTS OF SUB-COMMITTEES OF GBS BOARD

18.1 The Griffith Business School Board noted the minutes from the following sub-committees:

- 1/2012 Internationalisation Committee
- 2/2012 Research and Research Education Committee.

For noting
19.0 OTHER BUSINESS

Nil

20.0 2012 MEETING DATES

20.1 The Board noted the confirmed dates and venues for 2012 meetings.

Confirmed: ______________________

(Chair)

Date: ______________________
DISTRIBUTION LIST

Griffith Business School Board Members
- Professor Marie Wilson, Dean (Academic) (Chair)
- Professor Michael Powell, Pro Vice Chancellor (Business) (ex officio)
- Deans (appointed by the Group Pro Vice Chancellor)
- Professor Graham Cuskeley, Dean (Research)
- Professor Lorelle Frazer, Dean (Learning and Teaching)
- Professor Chris Auld, Dean (International)

Heads of Departments Directly Associated With the Faculty (ex officio)
- Professor Christine Smith, Department of Accounting, Finance and Economics
- Associate Professor Michael Barry, Department of Employment Relations and Human Resources
- Associate Professor Martin Griffiths, School of Government and International Relations
- Professor Leong Liew, Department of International Business and Asian Studies
- Professor Evan Douglas, Department of Marketing
- Professor James Skinner, Department of Tourism, Leisure, Hotel and Sport Management
- Deputy Heads/Deputy Heads of Departments Directly Associated With the Group (appointed)
- Professor Peter Best, Department of Accounting, Finance and Economics
- Associate Professor Eduardo Roca, Department of Accounting, Finance and Economics
- Professor Ross Guest, Department of Accounting, Finance and Economics
- Associate Professor Charles Qu, Department of Accounting, Finance and Economics
- Professor Glenda Strachan, Department of Employment Relations and Human Resources
- Dr Peter Tatham, Department of International Business and Asian Studies
- Vacant, Department of Marketing
- Associate Professor Laura Lawton, Department of Dr Anoop Piatar, Department of Tourism, Leisure, Hotel and Sport Management

Research Centre Representative (appointed)
- Professor Beverley Sparks, Director, Centre for Tourism, Sport and Service Innovation
- Professor Peter Jordan, Deputy Director, Centre for Work, Organisation and Wellbeing
- Professor Jason Sharman, Director, Centre for Governance and Public Policy
- Professor Andrew O'Neill, Director, Griffith Asia Institute

Invited (for Audience and Debate)
- Dr Campbell Fraser, Director of Undergraduate Studies
- Ms Kimberley Cotterell-Anderson, Griffith Business School
- Ms Lisa Cotterell, Griffith Business School

Information Copies
(without attachments unless stated)
- Griffith Business School
- Group Resource Manager, Business
- Human Resource Manager, Business
- Marketing Manager, Business
- Business Development Management, Business, Griffith Enterprise
- Communications Officer, Business and Law
- Deans’ and Heads of Departments’ Secretaries, Griffith Business School
- Program Service Officers, Griffith Business School
- Credit Transfer and Articulations Manager, Student Administration
- Client Administration Officers, Student Administration
- Centre Coordinators, Griffith Grad Research School

Other Copies
- Binding (Corporate Archives and Records Management) copy (attachments)
- Spare copy