A meeting of the Programs Committee will be held on Thursday, 15 November 2012 at 9.30am via videoconference in Room -1.18, Glyn Davis Building (N72) Nathan campus; Room 2.28, Information Services Building (L03) Logan campus and Room 1.04, The Chancellery (G34) Gold Coast campus.

Present:

- Prof Gillian Bushell (Chair)
- Prof Glenn Finger
- Prof Lorelle Frazer
- Prof Nick Buys
- Assoc Prof Wendy Loughlin
- Assoc Prof Don Lebler
- Assoc Prof Ray Tedman
- Dr Rene Hexel
- Dr Steve Drew

Apologies:

- Ms Kathy Grgic
- Assoc Prof Mark Brimble
- Ms Joanne Sparks

Present by Invitation:

- Assoc Prof Susan Forde, items 7 & 8

University Committees Team Place Web Address

https://qplace01.domino.griffith.edu.au/sec-university-committees

Use the left-hand navigation bar to locate the Programs Committee site. Username is your staff number and password is the same as your Active Directory login (call the Secretary on 55372 for advice or if experiencing difficulties).

**ACTION SHEET**

**Agenda Item 2: CONFIRMATION OF MINUTES**

The minutes of the 7/2012 meeting held on 11 October were confirmed.

**SECTION A: RECOMMENDATIONS AND REPORTS TO ACADEMIC COMMITTEE AND ITS SUB-COMMITTEES**

**Agenda Item 6.0: SEET NEW PROGRAM PROPOSAL (2012/0011583)**

3277 GRADUATE CERTIFICATE IN RESEARCH STUDIES (SCIENCE, ENVIRONMENT, ENGINEERING AND TECHNOLOGY)

4162 GRADUATE DIPLOMA OF RESEARCH STUDIES (SCIENCE, ENVIRONMENT, ENGINEERING AND TECHNOLOGY)

A proposal from the Science, Environment, Engineering and Technology Group to offer a Graduate Certificate in Research Studies (3277) and a Graduate Diploma of Research Studies (4162), as detailed in 2012/0011583, for introduction in Semester 1 2013.

Programs Committee commented and/or noted:

- A submission had been considered at the last Programs Committee meeting and was referred back to the Group to respond to concerns (minuted in Item 10 of the October meeting).
- Associate Professor Wendy Loughlin advised that all issues had been addressed in the revised submission before the Committee, namely: the BPS and ENV Literature Review courses being renamed Research Proposals and revisions to their content; ensuring courses contain AQF level 8 learning outcomes; and changes to titles of some of the dissertation courses.
- In approving this submission it was agreed a review of all four Groups' Graduate
Certificates and Graduate Diplomas be reviewed at the same time.

- It was noted the Dean, Griffith Graduate Research School had endorsed the proposal to enable students to exit the Graduate Certificate after completing the 40CP Graduate Certificate and be eligible for the full range of Scholarships. However with the introduction of these new Graduate Diplomas and Graduate Certificates in Research Studies it will be necessary to amend the HDR Policy and the Research Postgraduate Scholarship Application Assessment and Award Policy to recognise these new AQF level 8 programs as admission pathways to Higher Degrees. The Board of Graduate Research will be considering the amended policies at their next meeting.

Resolved to:

Recommend the submission to Academic Committee for approval, and to be accredited for a period of 5 years up to the end of 2017.

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**Agenda Item 7.0: AEL NEW PROGRAM PROPOSAL**

**3278 GRADUATE CERTIFICATE IN RESEARCH STUDIES (ARTS, EDUCATION AND LAW)**

**4163 GRADUATE DIPLOMA OF RESEARCH STUDIES (ARTS, EDUCATION AND LAW)**

A proposal to establish the Graduate Certificate in Research Studies (3278) and Graduate Diploma of Research Studies (AEL) (4162), for introduction in semester 1 2013, was considered at the October Programs Committee and referred back to the Group to respond to concerns (minuted in item 9 of the October meeting).

Associate Professor Susan Forde attended the meeting for discussion of this item.

Programs Committee commented and/or noted:

- Unfortunately the final version of the program proposal was not available at the meeting. However all issues raised at the last meeting are being addressed and will be included in a revised submission, namely: revisions to the assessment requirements for the HUM 20CP Discipline Workshop course; more detail about where students will have the opportunity to undertake research training; and clarification of prerequisite requirements for CCJ courses.
- The revised submission will be forwarded to the Secretary in the near future.
- Professor Glenn Finger undertook to ensure there is appropriate research training embedded in these programs.

Subsequent to the meeting the Chair approved the revised submission.

Resolved to:

Recommend the submission to Academic Committee for approval, subject to executive approval of changes as requested, and to be accredited for a period of 5 years up to the end of 2017. Revised document number 2012/0002853

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**Agenda Item 8.0: HUM 5-YEAR PROGRAM REVIEW / MAJOR CHANGE PROPOSAL (2012/0008374)**

**1017, 1088 BACHELOR OF COMMUNICATION**

**HUM 5-YEAR PROGRAM REVIEW / MAJOR CHANGE PROPOSAL (2012/0008375)**

**1016, 1021 BACHELOR OF ARTS**

Proposals from the School of Humanities for changes to the Bachelor of Communication (1017, 1088), as detailed in 2012/0008374, and Bachelor of Arts (1016, 1021), as detailed in 2012/0008375, for implementation in Semester 1 2013.

Associate Professor Susan Forde attended the meeting for discussion of this item.

Programs Committee commented and/or noted:

- The program proposals for the BArts and BCommunication were considered and approved at the October meeting, (minuted in items 18 and 19 respectively) however serious concerns were expressed about the complexity of the changes, and the potential impact on students enrolling in 2013.

For the Bachelor of Arts:

- Associate Professor Forde advised the proposed changes are to be implemented for students commencing in 2013; continuing students will complete their studies under the degree requirements and program structure in place when they
commenced.
- Further changes proposed as a result of the program review will be forwarded for approval for implementation in 2014 which will include the opportunity for students to undertake an internship, or a ‘simulated’ internship. Members expressed concern about the use of the term ‘internship’ since it could be interpreted as providing an assurance of ‘competency to practice’; it is intended to be interpreted this way in Health programs.
- It was agreed these concerns be forwarded to the Group for consideration when further developing this proposal.
- Since the University does not have the capacity to recognise students having completed ‘standard’, ‘extended’ or ‘double’ majors reference to these terms is to be removed from the program structure resulting in further revisions to the proposal.

For the Bachelor of Communication:
- Associate Professor Forde advised the majority of the proposed changes are to be implemented for students commencing in 2013; however it is proposed that the names of 2 majors be changed for both continuing and new students. Continuing will complete their studies under the degree requirements and program structure in place when they commenced.
- New students commencing in 2013 will have the opportunity to undertake a Communication Internship in their third year. It was noted the degree requirements would need to be further amended to reflect this change.

**Resolved to:** Recommend the Submissions, subject to amendment, to Academic Committee for approval.

**Revised submissions:** BArts 2012/0002842; BCommunication 2012/0002841

**Agenda Item 9.0: GBS NEW PROGRAM PROPOSAL (2012/0012114)**
**3267 GRADUATE CERTIFICATE IN MANAGEMENT**

A proposal from the Griffith Business School to establish a Graduate Certificate in Management (3267) under which various award plans will be configured, as detailed in 2012/0012114, for implementation in Semester 1 2013

Programs Committee commented and/or noted:
- In order to avoid a proliferation of individual programs it is intended to offer a Graduate Certificate in Management under which various award plans will be configured based on the needs of the industry partner. Where relevant, articulation arrangements between each award plan will be established with existing Masters programs.
- The existing Graduate Certificate in Leadership and Management (UnitingCare Health) (3245) will be moved and offered under this umbrella program where students will still graduate with the same award.
- The award will also be offered under MOUs with UnitingCare Queensland (UCQ) and the Catholic Education Archdiocese of Brisbane. The MOU with UCQ has already been signed by both parties. The MOU for the Catholic Archdiocese is being prepared and the program will not be offered until finalised and signed by both parties.
- Each time a new arrangement and award plan is proposed a proposal will be forwarded to Programs Committee for approval and offered once the new MOU has been finalised and signed by all parties.

**Resolved to:** Recommend the submission to Academic Committee for approval.

**Agenda Item 10.0: QCA MAJOR CHANGE PROPOSAL (2012/0008402)**
**1181 BACHELOR OF FINE ART**
**1186 BACHELOR OF PHOTOGRAPHY**
**1187 BACHELOR OF CONTEMPORARY AUSTRALIAN INDIGENOUS ART**
**1189 BACHELOR OF DESIGN**
**1302 BACHELOR OF DIGITAL MEDIA**

A proposal from the Queensland College of Art for changes to the Bachelor of Fine Art (1181), Bachelor of Photography (1186), Bachelor of Contemporary Australian Indigenous Art (1187), Bachelor of Design (1189) and Bachelor of Digital Media (1302),
as detailed in 2012/0008402, for implementation in Semester 1, 2013.

Programs Committee commented and/or noted:
- Members discussed and expressed some concerns about the proposed title “International/National Collaboration” for the new specialisation; alternative titles were suggested. However it was noted the QCA had given extensive consideration to the title and felt this was the most appropriate.

<table>
<thead>
<tr>
<th>Agenda Item 11.0: QCGU MAJOR CHANGE PROPOSALS</th>
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<tbody>
<tr>
<td>2049 BACHELOR OF MUSIC TECHNOLOGY WITH HONOURS (2012/0008403)</td>
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<tr>
<td>3095 GRADUATE CERTIFICATE IN MUSIC TECHNOLOGY (2012/0008405)</td>
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<td>4119 GRADUATE DIPLOMA IN MUSIC TECHNOLOGY (2012/0008406)</td>
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<td>9298 CERTIFICATE IN MUSIC TECHNOLOGY (2012/0008404)</td>
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</tbody>
</table>

Proposals from the Queensland Conservatorium for changes to the Bachelor of Music Technology with Honours (2049), Graduate Certificate in Music Technology (3095), Graduate Diploma in Music Technology (4119) and Certificate in Music Technology (9298), as detailed in 2012/0008403, 2012/0008405, 2012/0008406 and 2012/0008404 respectively, for implementation in Semester 1 2013.

Resolved to: Recommend the submission to Academic Committee for approval.

<table>
<thead>
<tr>
<th>Agenda Item 12.0: HLS MAJOR CHANGE PROPOSAL (2012/0007703)</th>
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<tr>
<td>2080 GRIFFITH HEALTH GROUP HONOURS PROGRAM</td>
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</table>

A proposal from the Health Group to add a Child and Family Studies award plan to the Griffith Health Group Honours Program (2080), as detailed in 2012/0007703, for implementation in Summer Semester (January/February) 2013.

Resolved to: Recommend the submission to Academic Committee for approval.

<table>
<thead>
<tr>
<th>Agenda Item 13.0: GBS MAJOR CHANGE PROPOSAL (2012/0012122)</th>
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<tr>
<td>3274 GRADUATE CERTIFICATE IN HUMAN RESOURCE MANAGEMENT</td>
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<tr>
<td>5331, 5261 MASTER OF HUMAN RESOURCE MANAGEMENT</td>
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<td>5454 MASTER OF EMPLOYMENT RELATIONS</td>
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</tbody>
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A proposal from Griffith Business School to add the Graduate Certificate in Human Resource Management (3274) offered through OUA as an entry point to the Master of Human Resource Management (5331, 5261) and Master of Employment Relations (5454), as detailed in 2012/0012122, for implementation in Semester 1 2013.

Programs Committee commented and/or noted:
- The inclusion of this Graduate Certificate to the masters suite is not AQF compliant, however it is approved for 2013 in line with similar arrangements already in place. The Griffith Business School will need to address this issue for compliance in the next admission round.

Resolved to: Recommend the submission to Academic Committee for approval.

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<thead>
<tr>
<th>Agenda Item 14.0: GBS MAJOR CHANGE PROPOSAL (2012/0012106)</th>
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<tr>
<td>1289, 1290 BACHELOR OF BUSINESS (HOTEL, TOURISM, EVENT, REAL ESTATE AND PROPERTY, SPORT)</td>
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<td>1271 BACHELOR OF BUSINESS (TOURISM AND HOSPITALITY MANAGEMENT)</td>
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<td>1034, 1288 BACHELOR OF BUSINESS</td>
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<td>1035, 1286 BACHELOR OF COMMERCE</td>
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<td>1105, 1107 BACHELOR OF INTERNATIONAL BUSINESS</td>
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<td>1147 BACHELOR OF ASIAN STUDIES/BACHELOR OF COMMUNICATION</td>
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<tr>
<td>1291, 1292 BACHELOR OF POLITICS, ASIAN STUDIES AND INTERNATIONAL RELATIONS</td>
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A proposal from Griffith Business School to withdraw the Recreation Management minor from all business programs, as detailed in 2012/0012106, for implementation in Semester 1 2013.

Resolved to: Recommend the submission to Academic Committee for approval.
Agenda Item 15.0: GBS MAJOR CHANGE PROPOSAL (2012/0012111)
1105, 1107 BACHELOR OF INTERNATIONAL BUSINESS
1034, 1288 BACHELOR OF BUSINESS
1290 BACHELOR OF BUSINESS (HOTEL, TOURISM, EVENT, REAL ESTATE AND PROPERTY, SPORT)
1035, 1286 BACHELOR OF COMMERCE
1147 BACHELOR OF ASIAN STUDIES/BACHELOR OF COMMUNICATION
1291, 1292 BACHELOR OF POLITICS, ASIAN STUDIES AND INTERNATIONAL RELATIONS

A proposal from Griffith Business School to withdraw the International Political Economy Minor as detailed in 2012/0012111, for implementation in Semester 1 2013.

Resolved to:
Recommend the submission to Academic Committee for approval.

Agenda Item 17.0: SEET MAJOR CHANGE PROPOSAL (2012/0011566)
1331 BACHELOR OF INFORMATION TECHNOLOGY (ADVANCED WITH HONS)
1341 BACHELOR OF INFORMATION TECHNOLOGY (ADVANCED)
1330 BACHELOR OF SCIENCE (ADVANCED WITH HONOURS)
1342 BACHELOR OF SCIENCE (ADVANCED)
1348, 1349 BACHELOR OF BIOMOLECULAR SCIENCE (ADVANCED)
1320 BACHELOR OF ENGINEERING WITH ADVANCED STUDIES

A proposal from the Science, Environment, Engineering and Technology Group to change testamur titles for the above-listed programs, as detailed in 2012/0011566, for all graduating students from 2012.

Resolved to:
Recommend the submission to Academic Committee for approval.

Agenda Item 19.0: ENV PROGRAM WITHDRAWAL PROPOSAL (2012/0011572)
3257, 3258 GRADUATE CERTIFICATE IN SCIENCE (SCIENCE EDUCATION)
5554, 5555 MASTER OF SCIENCE (SCIENCE EDUCATION)

A proposal from the Griffith School of Environment to withdraw the Graduate Certificate in Science (Science Education, 3257, 3258) and Master of Science (Science Education, 5554, 5555), as detailed in 2012/0011572, effective semester 2 2012.

The Deputy Vice Chancellor (Academic) has approved the withdrawal of this program. Programs Committee noted students currently enrolled will be able to complete their studies without disadvantage; the School will provide individual study plans to students.

Noted

SECTION B: ACTION UNDER DELEGATED AUTHORITY

Nil

SECTION C: OTHER RECOMMENDATIONS AND REPORTS
(to persons/committees other than the parent committee/s)

Agenda Item 5.0: OFFSHORE PROGRAM AUDIT REPORT 2012
1251 BACHELOR OF NURSING – POST-REGISTRATION (SINGAPORE)

The Chair advised she completed an audit of this offshore program in September 2012 in accordance with the University’s Program Planning, Development, Approval and Review Processes, section 10.3, Transnational Program Audits. The document before members contains information about the process to complete the audit, observations made during a visit to Singapore and recommendations arising out of the audit.

In summary:
The data provided by the desk audit and the site audit indicate that this program is running well. The students express general satisfaction with their courses and the final outcome of their studies. Resource access is good for both students and staff. The program operates in a competitive environment (the SNB accredits 5 higher
education nursing programs in Singapore, Griffith’s closest competitor being Curtin University) but it manages to successfully recruit good numbers of students and has a strong reputation in the region. While there is some room for improvement in the courses, and certainly a need for larger facilities, it appears that the program has a good future for the next 5 years of the review cycle.

The Audit Report contains the following recommendations:
1. The School should not lose sight of the advantage that mid-year entry is offering in this competitive market.
2. The approaching retirement of the Academic Coordinator will create a challenge for the School. It is important that her replacement have similar academic credentials, and, equally important, cultural knowledge and sensitivity.
3. Where timetabling, and travel time of the Griffith lecturers, permits, the School could investigate options for extending the length of the intensives for commencing students, or alternatively, offering additional assistance to those commencing students who are struggling in the early stages of their studies with managing work and study commitments.
4. The School should ensure that Singapore law is covered in the Law and Ethics module, and clearly identify the differences between Singapore law and Australian law.
5. Tutors should inform the students that an intended outcome of their studies is the attainment of the Griffith Graduate Attributes.

The Chair emphasised the importance of recommendation 2, and the potential for expansion.

The Committee endorsed the recommendations. The Chair requested this report be forwarded to the University’s Internationalisation Advisory Committee for noting. It is also to be provided to the School of Nursing and Midwifery for comment and response to the recommendations prior to it being forwarded to Executive Group for consideration.

SECTION D: MATTERS NOTED, CONSIDERED OR REMAINING UNDER DISCUSSION

**Agenda Item 3: MEMBERSHIP AND CONSTITUTION**

Members noted Dr Kevin Ashford-Rowe is leaving the University to take up a position at the Australian Catholic University in Sydney. The Committee expressed its appreciation for Dr Ashford-Rowe’s valuable contribution to the work of this Committee since January 2008.

Members also noted the change to Section 5 of the Programs Committee Constitution whereby the Pro Vice Chancellor (INS) or nominee will be a member.

**Agenda Item 4.0: CHAIR’S REPORT**

- At the October meeting it was agreed a recommendation be made to the Deputy Vice Chancellor (Academic) to amend statements in policy along the lines that for double degrees: *“the requirements of each degree must be effectively satisfied within the structure of the double degree, normally with a minimum of 66% of the required courses and taking into account professional accreditation requirements”*. The Deputy Vice Chancellor (Academic) did not agree to this proposal.
- The University is in the process of seeking advice from the Australian Medical Council regarding the professional accreditation of the proposal to offer a Doctor of Medicine (MD) from 2014.
- Since the term of office for the current Chair is expiring early in 2013 a new Chair will be appointed from March 2013.
The Chair thanked members for their significant contributions to the work of this Committee during 2012.

### Agenda Item 16.0: CCJ FIVE-YEAR PROGRAM REVIEW (2012/0008415)

**1112 BACHELOR OF CRIMINOLOGY AND CRIMINAL JUSTICE**

**1115 BACHELOR OF PSYCHOLOGICAL SCIENCE/BACHELOR OF CRIMINOLOGY AND CRIMINAL JUSTICE**

**2022 BACHELOR OF CRIMINOLOGY AND CRIMINAL JUSTICE WITH HONOURS**

Programs Committee had before it the Review Report summary (2012/0008415) for the Bachelor of Criminology and Criminal Justice (1112), Bachelor of Psychological Science/Bachelor of Criminology and Criminal Justice (1115) and Bachelor of Criminology and Criminal Justice with Honours (2022).

Programs Committee noted:
- The Review Committee recommends these programs be accredited for a further five-year period conditional upon implementation of the recommendations contained in the Review Report.
- Stage 1 of the Implementation Plan is the preparation of a minor change submission for the bachelor degrees for implementation in semester 1 2013, which has already been prepared and implemented.
- Stage 2 will be the preparation of submissions, early in 2013 for commencement in 2014, to adopt the more significant recommendations, including a proposal to introduce a double degree at the Gold Coast campus.
- It was agreed to ask the School of Criminology and Criminal Justice to consult with other stakeholder Schools in preparing the program submissions.

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### Agenda Item 18.0: MED NEW PROGRAM PROPOSAL (2012/0007688)

**5099 DOCTOR OF MEDICINE**

Programs Committee noted that the proposal from the School of Medicine to “award a classification of Merit to each candidate who receives the equivalent of a High Distinction averaged over the graded components of third and fourth year courses” has been forwarded to the AQF Working Party for consideration, in light of advice provided by the Australian Qualifications Framework Council.

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### Agenda Item 20.0: OTHER BUSINESS – 0CP COURSES

Professor Nick Buys requested reconsideration of the proposal to remove all 0CP courses from offer.

Programs Committee noted and/or commented:
- The Health Group uses 0CP courses for different types of courses. For instance, Common Time provides students with social and academic support within a flexible learning environment to assist their transition into University and their integration into the Human Services programs. Other 0CP courses provide evidence of students undertaking work experience.
- Requiring students to enrol in these 0CP courses provides extra emphasis for students to complete the tasks associated with them.
- Alternatively where students are required to complete specific activities it is appropriate to integrate this into the requirements of a specific core course.
- Some 0CP courses have a non-graded pass associated with them. If there is an assessed requirement associated with the course then load, in the form of credit points, needs to be attributed.
- Also where there is a workload associated with the requirements it is appropriate to allocate load, recognising both the students’ work and the workload of staff time involved in offering the course.
It was agreed Professor Nick Buys would provide a written proposal to the Chair for further consideration at the next meeting.

**Next Meeting**

**Agenda Item 21: NEXT MEETING**

It was agreed the December 2012 meeting would be cancelled.

The next meeting of the Programs Committee is scheduled to be held on **Thursday, 14 February 2013** at 9.30am via videoconference at the following locations:
- Room 2.06, Bray Centre (N54) Nathan campus
- Room 2.27, Information Services (L03), Logan campus
- Room 1.04, The Chancellery (G34), Gold Coast campus

**Noted**

**Agenda Item 22: FUTURE ITEMS**

- Follow-up on action from the 2009 Transnational Program Audits for the Bachelor of Business and Bachelor of Design offered in Hong Kong.
- Admissions Policy for Coursework Postgraduate Programs
- English Language Admission Pathways – PTE (Academic) Subscores (referred to IAC from the October (7/2012) Programs Committee meeting, agenda item 7.0)
- A list is to be provided to the next meeting of all the 5-year Program Reviews to be forwarded to Programs Committee for reaccreditation.
- Consideration of retaining 0CP courses (proposal from Prof Nick Buys).

Minutes Confirmed: ____________________________ Date: 14 February 2013
Professor Gillian Bushell (Chair)
### DISTRIBUTION LIST

<table>
<thead>
<tr>
<th>Member</th>
<th>Appointment Type</th>
<th>Term of office</th>
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<tbody>
<tr>
<td>Professor Gillian Bushell (Chair)</td>
<td>Vice Chairperson of the Academic Committee</td>
<td><em>ex officio</em></td>
</tr>
<tr>
<td>Ms Kathy Grgic</td>
<td>Academic Registrar</td>
<td><em>ex officio</em></td>
</tr>
<tr>
<td>Dr Kevin Ashford-Rowe</td>
<td>Director, Learning and Teaching, INS</td>
<td><em>ex officio</em></td>
</tr>
<tr>
<td>Dr Steve Drew</td>
<td>Director, GIHE or Nominee</td>
<td></td>
</tr>
<tr>
<td>Professor Glenn Finger</td>
<td>Dean (Learning and Teaching), Arts, Education and Law</td>
<td><em>ex officio</em></td>
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<tr>
<td>Professor Lorelle Frazer</td>
<td>Dean (Learning and Teaching), Griffith Business School</td>
<td><em>ex officio</em></td>
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<tr>
<td>Professor Nick Buys</td>
<td>Dean (Learning and Teaching), Griffith Health</td>
<td><em>ex officio</em></td>
</tr>
<tr>
<td>Assoc Professor Wendy Loughlin</td>
<td>Dean (Learning and Teaching), Science, Environment, Engineering &amp; Technology Group</td>
<td><em>ex officio</em></td>
</tr>
<tr>
<td>Assoc Professor Don Lebler</td>
<td>Full-time academic staff member nominated by the Pro-Vice Chancellor (Arts, Education and Law)</td>
<td>Two years, to 31 December 2012</td>
</tr>
<tr>
<td>Assoc Professor Mark Brimble</td>
<td>Full-time academic staff member nominated by the Pro-Vice Chancellor (Business)</td>
<td>Two years, to 31 December 2012</td>
</tr>
<tr>
<td>Assoc Professor Ray Tedman</td>
<td>Full-time academic staff member nominated by the Pro-Vice Chancellor (Health)</td>
<td>Two years, to 31 December 2013</td>
</tr>
<tr>
<td>Dr Rene Hexel</td>
<td>Full-time academic staff member nominated by the Pro-Vice Chancellor (Science and Technology)</td>
<td>Two years, to 31 December 2013</td>
</tr>
<tr>
<td>Sharon Clifford</td>
<td>Secretary</td>
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</tr>
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#### Other Copies

- Binding (CARMS) (attachments)
- Spare copy (attachments)

#### Information Copies (without attachments unless stated)
- Vice Chancellor – Professor Ian O’Connor
- Deputy Vice Chancellor (Academic) – Professor Sue Spence
- Deputy Vice Chancellor (Research) – Professor Ned Pankhurst
- Pro-Vice Chancellor (Arts, Education and Law) – Professor Paul Mazerolle
- Pro-Vice Chancellor (Business) – Professor Michael Powell
- Pro-Vice Chancellor (Health) – Professor Allan Cripps
- Pro-Vice Chancellor (Science, Environment, Engineering & Technology) – Professor Debra Henly
- Pro-Vice Chancellor (international) – Mr Chris Madden
- Director, GIHE – Professor Alfred Lizzio
- Dean, Griffith Graduate Research School – Professor Sue Berners-Price
- Director, Student Admin – Ms Cathy McGrath
- Director, External Relations – Ms Meredith Jackson
- Student Operations Manager – Mr Pascal Boucher
- Manager, Business Intelligence – Mr Clinton McGregor
- Publications Manager – Mr Patrick Hanson
- Student Services, Nathan – Ms Vicki Tolstoff (with attachments)
- Deputy Academic Registrar – Ms Karen van Haeringen (with attachments)
- Secretary, Academic Committee – Ms Tasha Langham (with attachments)